

ELIAS MOTSOLEDI LOCAL MUNICIPALITY



2019/2020 Third Quarter Performance Report

2nd QUARTER PERFORMANCE REPORT

1. Introduction

The Service Delivery and Budget Implementation Plan provides the basis for measuring performance in service delivery against the end of the year targets and implementing the budget. In addition, the SDBIP creates a line of accountability from senior management to all employees. The SDBIP convert the needs of communities into measurable performance measures, indicators and targets.

The SDBIP explicitly defines lines of accountability and responsibility. The Municipal Performance targets are monitored on quarterly basis and as envisaged in the SDBIP are then cascaded to individual managers and will form the basis of the quarterly performance coaching sessions.

2. Executive Summary

The table below represents the institutional performance for the 2nd Quarter per department:

Key Performance Area	departments	Total 2nd quarter target	Achieved KPIs	Not achieved KPIs	Total Percentage achieved %
1	Development planning	9	8	1	89%
2	Executive support	10	7	3	70%
3	Corporate services	9	7	2	78%
7	Municipal Managers' office	10	6	4	60%
5	Finance	7	5	2	71%
6	Community services	9	7	2	78%
7	Infrastructure	26	16	10	62%
	TOTAL	80	56	24	70%

The table below represents the institutional performance for the 2nd Quarter per Key Performance Area:

Key Performance Area Number	Key Performance Area	Total 2nd quarter target	Achieved KPIs	Not achieved KPIs	Total Percentage achieved %
1	Spatial Rationale	4	4	0	100%
2	Institutional Development & Transformation	10	9	1	90%
3	Local Economic Development	4	4	0	100%
4	Basic Service Delivery	27	18	9	67%
5	Financial Management & Viability	7	3	4	43%
6	Good Governance & Public Participation	14	10	4	71%
	Total	66	48	18	73%

3rd QUARTER PERFORMANCE REPORT

1. Introduction

The Service Delivery and Budget Implementation Plan provides the basis for measuring performance in service delivery against the role of the Agency's units in terms of accountability and responsibility. The Key Performance Indicators (KPIs) are set on a quarterly basis and as envisaged in the SNRIP are then cascaded to individual managers and will form the basis of the quarterly performance

2. Executive Summary

The table below represents the institutional performance for the 3rd Quarter per department:

Key Performance Area	departments	Total 3rd quarter target	Achieved KPIs	Not achieved KPIs	Total Percentage achieved %
1	Development planning	13	13	0	100%
2	Executive support	9	4	5	44%
3	Corporate services	6	4	2	67%
7	Municipal Managers' office	12	8	4	67%
5	Finance	7	6	1	86%
6	Community services	12	11	1	92%
7	Infrastructure	26	16	10	62%
	TOTAL	85	62	23	73%

The table below represents the institutional performance for the 3rd Quarter per Key Performance Area:

Key Performance Area Number	Key Performance Area	Total 3rd quarter target	Achieved KPIs	Not achieved KPIs	Total Percentage achieved %
1	Spatial Rationale	9	9	0	100%
2	Institutional Development & Transformation	8	7	1	88%
3	Local Economic Development	4	3	1	75%
4	Basic Service Delivery	31	20	11	65%
5	Financial Management & Viability	13	11	2	85%
6	Good Governance & Public Participation	17	10	7	59%
	Total	82	60	22	73%

KPA 1: SPATIAL DEVELOPMENT ANALYSIS AND RATIONALE
Strategic objectives: To promote intergrated human settlements

Programme	KPI	Original Budget R 000's 2019/2020	Adjusted Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved	
						3rd Qtr Target	Progress to Date	Challenges			Remedial Actions
land use management	% Development of Land use scheme (LUS)	1000 000		none	50%	75% draft LUS	75% draft LUS in place	none	none	progress report	achieved
	% site demarcation at Niwane	500 000		300,000	New	75% draft site demarcation application	75% draft site demarcation application in place	none	none	progress report	achieved
	% of land use applications received and processed within 90 days	opex			100%	100%	100% processed within 90 days	none	none	land use application register	achieved
compliance with National building regulations	% of new building plans of less than 500 square metres assessed within 10 days of receipt of plans	n/a			100%	100%	100% of building plans assessed within 10 days	none	none	building plans application register	achieved
	% of new building plans of more than 500 square meters assessed within 28 days of receipt of plans	n/a			100%	100%	100% of building plans assessed within 10 days	none	none	building plans application register	achieved
	% of inspections conducted on building construction with an approved plan to ensure compliance with Sec.6&and 17 (b) of National Building Regulations and Building Standards Act	n/a			100%	100%	100% of inspections conducted on building construction with an approved plans	none	none	inspection report	achieved

Programme	KPI	Original Budget R'000's 2019/2020	Adjusted Budget R'000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
						3rd Qtr Target	Progress to date	Challenges	Remedial Actions		

KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic objectives: To promote conducive environment for economic growth and development

Programme	KPI	Original Budget R'000's 2019/2020	Adjusted Budget R'000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
						3rd Qtr Target	Progress to date	Challenges	Remedial Actions		
EPWP	Number of job opportunities provided through EPWP grant by 30 June 2020 (GKPI)	EPWP grant			69	n/a	n/a	n/a	n/a	n/a	n/a
SMME's	Number of networking events held by 30 June 2020	opex			4	3	4	none	none	reports and attendance registers	achieved
	Number of SMME's and Co-operatives capacity building workshops/ training held by 30 June 2020 (LED training)	Opex			13	12	12	none	none	reports and attendance registers	achieved
LED strategy	% Reviewal of LED Strategy	800,000		662,500	0%	75% draft LED strategy	75% Draft LED strategy in place	none	none	draft LED strategy	achieved

Programme	KPI	Original Budget R'000's 2019/2020	Adjusted Budget R'000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
						3rd Qtr Target	Progress to date	Challenges		

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives : To enhance good governance and public participation

Programme	KPI	Original Budget R'000's 2019/2020	Adjusted Budget R'000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
						3rd Qtr Target	Progress to date	Challenges		
Audit	Obtain an Unqualified Auditor General opinion for the 2018/19 financial year	n/a			Qualified audit opinion	n/a	n/a	n/a	n/a	n/a
	% Auditor General matters resolved as per the approved audit action plan by 30 June 2020	n/a			85%	n/a	n/a	n/a	n/a	n/a
	% Internal Audit Findings resolved per quarter as per the Audit Plan	n/a			77%	n/a	n/a	n/a	Quarterly IA status reports	n/a
Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a			100%	85%	92%	none	Quarterly Risk assessment reports	achieved

Programme	KPI	Original Budget R'000's 2019/2020	Adjusted Budget R'000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
						3rd Qtr Target	Progress to date	Challenges		

ROLLED OVER PROJECTS

KPA 1: SPATIAL DEVELOPMENT ANALYSIS AND RATIONALE

Strategic objectives: To promote integrated human settlements

Ward No.	Project	Key performance indicator	Original Budget R'000's 2019/2020	Adjusted Budget R'000's 2019/2020	Expenditure	Audited Baseline 2018/19	3rd Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
25	Spatial planning	% site demarcation at Ga-Matsepe	250 000	500 000	349 000	15%	75%	75% site demarcation report in place	none	none	progress report	achieved
19	Spatial planning	% Site demarcation at Inkosi Mahlangu	250 000	500 000	250 000	15%	75%	75% site demarcation report in place	none	none	progress report	achieved
30	Spatial planning	Subdivision of Erven Roosenekaal	250 000	350 000	299,980,00	15%	75%	75% subdivision application in place	none	none	progress report	achieved

CORPORATE SERVICES

KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION
Strategic Objectives: To build capable, responsive, accountable, effective and efficient municipal institutions and administration

Programme	KPI	Budget Source	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved	
					3rd Qtr Target	Progress to date	Challenges			
employment equity	number of employment equity forum meeting	n/a		new	3	2 Employment Equity Forum meetings held *26/09/2019 +19/12/2019	Covid-19 pandemic	Consider revision of Annual Target	attendance register and report	not achieved
	Submission of employment equity report to DOL by 31st January 2020	n/a		1	1	1 Employment Equity Report submitted to DOL by 30 December 2019	none	none	Acknowledgment Letter/Email from DoL	achieved
Skills programme	% recruitment of people with disability	Opex		new	n/a	n/a	n/a	n/a	n/a	n/a
	Number of employees approved for study financial assistance	Opex		new	n/a	n/a	n/a	n/a	n/a	n/a
	Approval of reviewed WSP (work skills plan) by 30 June 2020	n/a		new	n/a	n/a	n/a	n/a	n/a	n/a

Programme	KPI	Budget Source	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges	Remedial Actions		
WSP	% of a municipality's budget actually spent on implementing its workplace skills plan	1%		1%	n/a	n/a	n/a	n/a	n/a	n/a
LLF	Number of LLF meetings held	n/a		new	9	8 LLF meetings held: *12/08/2019 *27/09/2019 *04/10/2019 *31/10/2019 *22/11/2019 *09/12/2019 *31/01/2020 *26/02/2020	Declaration of Disaster following an outbreak of Coronavirus 2019 (Covid-19)	Engagement with the parties to LLF to reconsider the annual target	attendance register and minutes	not achieved
ICT	Number of ICT steering committee meetings	n/a		new	3	3 ICT Steering Committee meetings held *26/09/2019 *19/12/2019 *09/03/2020	None	None	attendance register and minutes	achieved
Occupational health and safety (OHS)	Number of ICT reports submitted to ICT steering committee	n/a		new	3	4 ICT reports submitted to ICT Steering Committee	None	None	ICT reports and attendance register	achieved
Occupational health and safety (OHS)	number of health risk assessment conducted	Opex		new	n/a	n/a	n/a	n/a	n/a	n/a
Occupational health and safety (OHS)	number of COVID reports submitted	n/a		new	n/a	n/a	n/a	n/a	n/a	n/a
Employee Assistance Programme (EAP)	number of wellness activities conducted	Opex		new	n/a	n/a	n/a	n/a	n/a	n/a

Programme	KPI	Budget Source	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges		
KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION									
Strategic objectives : To enhance good governance and public participation									
Programme	KPI	Budget Source	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges		
Audit	Obtain an Unqualified Auditor General opinion for the 2018/19 financial year	n/a		Unqualified Opinion	n/a	n/a	n/a	n/a	n/a
	% Auditor General matters resolved as per the approved audit action plan by 30 June 2020	n/a		82%	50%	n/a	n/a	n/a	n/a
	% Internal Audit Findings resolved per quarter as per the Audit Plan	n/a		new	75%	n/a	n/a	n/a	n/a
Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a		100%	85%	86%	none	Quarterly Risk assessment reports	achieved

KPA 2 : INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION
Strategic Objectives : To build capable, responsive, accountable, effective and efficient municipal institutions and administration

Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges	Remedial Actions		
Performance Management	% of KPIs and projects attain organisational targets (total organisation) by 30 June 2020	Opex		67%	75%	71%	slow progress in capital projects	to speed up the process	performance report	not achieved
	Final SDBIP approved by Mayor within 28 days after approval of IDP/ Budget	n/a		1	n/a	n/a	n/a	n/a	n/a	n/a

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT
Strategic Objectives : To improve sound and municipal financial management

Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges	Remedial Actions		
Expenditure	% spend of the Total Operational Budget excluding non-cash items by the 30 June 2020	Opex		103%	75%	76%	over spent with 1%	none	Budget report	Not achieved
	Remuneration (Employee Related Costs and Councillors Remuneration) as % of Total Operating Expenditure per quarter	Opex		40%	25% to 40%	26.07%	none	none	Section 71 report	achieved

Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges		

KPA 6 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Objectives : To enhance good governance and public participation									
Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges		
Good Governance and oversight	Submission of Final audited consolidated Annual Report to Council on or before end of January 2020	n/a		1	1	1	none	council resolution	achieved
	submission of annual report oversight report to council by March 2020	n/a		1	1	0	the oversight report was not prepared by MPAC	MPAC to prepare the report and submit it to council in fourth quarter	not achieved
IDP Development	2019/20 IDP review process plan approved by August 2019	n/a		1	n/a	n/a	n/a	n/a	n/a
	Final IDP tabled and approved by council by the 31 May 2020	n/a		1	n/a	n/a	n/a	n/a	n/a
	Obtain an Unqualified Auditor General opinion for the 2018/19 financial year	n/a		Qualified audit opinion	n/a	n/a	n/a	n/a	n/a

Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges	Remedia/Actions		
Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2020 (Total organisation)	n/a		85%	50%	59%	none	none	Audit action plan	achieved
Audit	% Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation)	n/a		77%	75%	86%	none	none	quarterly IA status report	achieved
Risk Management	number of security risk assessment conducted by 30 June 2020	n/a		new	3	3	none	none	Quarterly Risk assessment report	achieved
	number of project risk assessments conducted by 30 June 2020	n/a		new	3	0	no project risk assessment was conducted	to conduct in the next quarter	Quarterly Risk assessment report	not achieved

Programme	KPI	Original Budget R.000's 2019/2020	Expenditure	Audited Base line 2018/19	2019/2020				Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges	Remedial Actions		
	Number of Risk Management reports submitted to the Risk Management Committee per quarter	n/a		4	3	3	none	none	Quarterly Risk assessment report	achieved
	Number of quarterly Risk Management Committee meetings convened by June 2020	n/a		3	3	3	none	none	attendance register and minutes	achieved
Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter (Total organisation)	n/a		100%	85%	90%	none	none	Quarterly Risk assessment report	achieved

KPA 3: LOCAL ECONOMIC DEVELOPMENT
Strategic Objectives: To promote conducive environment for economic growth and development

Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges	Remedial Actions		
EPWP	number of job opportunities created through infrastructure projects by 30 June 2020 (GKPI)	MIG/INEP/EMLM		312	250	237	3 projects still on procurement stage	the contractors to be appointed during 4th quarter	List of appointees	Not Achieved

KPA 4: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT
Strategic Objectives: To provide for basic services delivery and sustainable infrastructural development

Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges	Remedial Actions		
Electricity	number of stands provided with electrical infrastructure by the 30 June 2020 (GKPI)	INEP		1188	n/a	n/a	n/a	n/a	n/a	n/a
Roads and storm water	kilometers of roads upgraded from gravel to tar	MIG		7.71km	n/a	n/a	n/a	n/a	n/a	n/a
	kilometers of graveled roads re-gravelled	opex		70km	45km	61km	none	none	completion certificate	Achieved
	kilometers of graveled roads bladed	opex		536.5km	235km	238km	none	none	completion certificate	Achieved

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT
Strategic Objectives : To improve sound and sustainable municipal financial management

Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges	Remedial Actions		
Project Management	% spending on MIG funding by the 30 June 2020	MIG (54 921 000)	36,908,596.96	98%	65%	67%	none	none	MIG monthly report	Achieved
Electricity	% spending on INEP funding by 30 June 2020	INEP (19 000 000)	16,021,097.53	100%	75%	84.32%	none	none	INEP monthly report	Achieved

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION
Strategic objectives : To enhance good governance and public participation

Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
					3rd Qtr target	Progress to date	Challenges	Remedial Actions		
Audit	Obtain an Unqualified Auditor General opinion for the 2018/19 financial year	n/a	n/a	Qualified audit opinion	n/a	n/a	n/a	n/a	n/a	n/a
	% Auditor General matters resolved as per the approved audit action plan by 30 June 2020	n/a	n/a	85%	n/a	n/a	n/a	n/a	n/a	n/a

	% Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	n/a	77%	75%	83%	none	none	Quartely IA status reports	achieved
Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	n/a	100%	85%	88%	none	none	Quartely Risk assessment reports	achieved

KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION
Strategic Objectives: To build capable, responsive, accountable, effective and efficient municipal institutions and administration

Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Remedial Actions		
municipal infrastructure grants (MIG)	number of MIG reports submitted to CoGHSTA	n/a		12	9	9	none	Proof of submission	Achieved
department of energy (DOE)	number of reports submitted to department of energy	n/a		12	9	9	none	Proof of submission	Achieved

CAPITAL PROJECTS

KPA 4: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objective: To provide for basic services delivery and sustainable infrastructural development											
Ward No.	Project	Key performance indicator	Adjusted Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	3rd Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
n/a	Air conditioners (zero weighted)	% processing of procurement request submitted			new	zero weighted	zero weighted	zero weighted	zero weighted	zero weighted	zero weighted
13	Groblerdal landfill site	upgrading of groblersdal landfill site	13 000 000	9,500,745	new	60% Construction and completion of the cells	54% construction	Project is currently on hold till further notice due to change of designs as per LEDET request	New drawings, as per new regulations done and sent to LEDET. Awaiting for approval	progress report	Not achieved
25	Reticulation of stands with electrical infrastructure at Makoapea/Mashemong village	number of stands reticulated with electrical infrastructure at Makoapea/mashemong village	1 435 228	519,352,76	new	5% site establishment completed	0%	Draft tender document was submitted to be presented to Specification Committee	awaiting specification committee to take place	appointment letter	Not achieved
9	Reticulation of stands with electrical infrastructure at New Town village (Thambo) 902 Households	number of stands reticulated with electrical infrastructure by 30 June 2020	12 266 000	11,477,793	100%	Construction (installation of transformers, stringing of airdec and installation of meters	96% contractor is busy with Snaglist items	None	None	progress report	Achieved
14	Reticulation of stands with electrical infrastructure at Masakaneng (281 Households)	number of stands reticulated with electrical infrastructure by 30 June 2020	3 864 000	3,652,120	221	Construction (installation of transformers, stringing of airdec and installation of meters	100% Completed and energizing	None	None	progress report	Achieved
4	Reticulation of stands with electrical infrastructure at Niswellemoise	number of stands reticulated with electrical infrastructure by 30 June 2020	1 435 227	371,853	new	5% site established	0%	Draft tender document was submitted to be presented to Specification Committee	awaiting specification committee to take place	appointment letter	Not Achieved

Ward No.	Project	Key performance indicator	Adjusted Budget R 000s 2019/2020	Expenditure	Audited Baseline 2018/19	3rd Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
10	High mast lights	number of high mast light to be installed	561 744	462,851	new	construction (installation of high mast light)	85% Eskom Connection and trenching of cables, Testing and commissioning in progress	Variation Order submitted for Eskom Reconnection	Variation Order approved	progress report	Achieved
11	Upgrading of Bloempoot to Uitspanning access road (design only)	% development of designs for upgrading of Bloempoot to Uitspanning access road	650 000	441,039.37	new	75% preliminary designs	75% Preliminary Design report has been submitted to the Municipality	None	None	appointment letter	Achieved
28	Upgrading of Dipakapakeng access road (design only)	% upgrading of Dipakapakeng access road 2.2km	650 000	648,714.12	new	75% preliminary designs	75% Preliminary Design report has been submitted to the Municipality	Staggered Intersection is not permitted by SANRAL	New road alignment considered which requires acquisition of land. The Municipality to engage with the landowner	appointment letter	Achieved
21	kgaphamedi road construction	% construction of kgaphamedi road 5.2km	19 316 154	11,328,317	74%	75% construction (base and kerbs and surfacing)	57% Contractor is busy with the bridge deck and road construction	Slow progress on Site due to inadequate resources. Reno mattress washed off on the edges due to heavy rain. There has been no lot of communication with Eskom regarding the damages claims submitted by community members to Eskom due to electrical services disturbance	The contractor has been presented with the opportunity to allocate more plant on site via cession. The Engineer has given site instruction for reconstruction of the reno-mattresses. The Ward Cllr and PSC to write correspondence on behalf of the community to eskom as follow up of their damage claims	progress report	not achieved
13	groblesdal roads and streets	% rehabilitation of Groblesdal roads and streets	7 067 788	6,653,860	100%	75% rehabilitation of Groblesdal roads and streets	100% complete	None	None	completion certificate	Achieved

Ware No.	Project	Key performance indicator	Adjusted Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	3rd Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
27	upgrading of Tafelkop stadium access road (designs only)	% upgrading of tafelkop stadium access road	696 000	146,711,30	new	75% construction (base and kerbs and surfacing)	50% inception report was submitted	inception report was submitted late	to correct the error going forward	appointment letter	Not achieved
9	Construction of Tambo road	% construction of Tambo road 3,2km	11 899 849	11,298,197	100%	75% sub-base	67% Contractor is busy with installation of Kerbs and Culverts	Budget for the current Financial Year has been exhausted	Funds to be available in 2020/21 Financial Year, works are continuing on Site	progress report	Not achieved
15	JJ Zaatplaas road	% construction of JJ Zaatplaas road 1,5km	10 705 006	3,962,291	100%	60% sub-base	32% Contractor is busy with constructing subbase layer and culverts	There is an Eskom line within the road reserve there is slow progress from Eskom on relocating the line	Municipality has paid the consultant to pay Eskom for relocation of electrical line in October 2019. Consultant has been making follow ups with Eskom to fast track the process	progress report	Not achieved
31	Moteema internal streets	% construction of moteema internal streets 1,3km	2 278 261	501,532	0%	75% base, kerbing and stormwater	0%	late appointment of contractor	Municipality to arrange Site Handover	progress report	Not achieved
14	Masakaneng road projects	% Construction of Masakaneng road	21,771,050	15,473,921	new	70% Base layer completed	88%- Contractor busy with kerbing & concrete block paving	none	none	progress report	Achieved
n/a	culverts and road signs (zero weighted)	% purchase of culverts and road signs	0	0.00	new	zero weighted	zero weighted	zero weighted	zero weighed	zero weighted	zero weighted

Ward No.	Project	Key performance indicator	Adjusted Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	3rd Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
13	Development of workshop	% development of workshop	1 475 990	1,246,377	0%	n/a	n/a	n/a	n/a	n/a	n/a
n/a	machinery and equipment (tools)	% expenditure on machinery and equipment (tools)	365 927		100%	50% expenditure	7.62% expenditure on machinery and equipment (tools)	no procurement was done during the quarter	none	none	Not achieved

ROLLED OVER PROJECTS

KPA 4: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objective: To provide for basic services delivery and sustainable infrastructural development

Ward No.	Project	Key performance indicator	Adjusted Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	3rd Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
30	Laersdrift road	% construction of Laersdrift road	3 000 433	1814715	79%	90% construction of Laersdrift road	98% initial scope of work (excluding R555 intersection work) and 83% (on R555 intersection only) Contractor busy with pre-sagist on work and kerbing on the R555 intersection	Progress is behind the schedule due to poor workmanship.	Contractor was requested to submit an extension of time claim. Engineer instructed to supervise the work on Site.	Progress report	Achieved

COMMUNITY SERVICES

KPA 4: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT
 Strategic Objectives: To provide for basic services delivery and sustainable infrastructural development

Programme	KPI	Original Budget R 000's 2019/20	Adjusted Budget R 000's 2019/20	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
						3rd Qtr Target	Progress to date	Challenges		
Waste management	% of households with access to a minimum level of basic waste removal by 30 June 2020 (once per week) (GKPI)	Opex		0	9%	8%	8%	None	service reconciliation report	Achieved
Education/ Libraries	Number of initiatives held to promote library facilities by 30 June 2020	n/a		0	4	3	3	Library initiative conducted	attendance register and reports	Achieved
Environmental management	number of environmental awareness conducted by 30 June 2020	Opex		0	4	3	3	Environmental Awareness conducted	attendance register and reports	Achieved
Disaster management	Number of disaster awareness campaigns conducted by 30 June 2020	Opex		0	4	3	3	Disaster Awareness programme conducted	attendance register and reports	Achieved
safety and security	number of community safety forum meetings held by 30 June 2020	n/a		n/a	new	3	3	Community Safety Forum Meeting held	attendance register and reports	Achieved

Programme	KPI	Original Budget R 000's 2019/20	Adjusted Budget R 000's 2019/20	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
						3rd Qtr Target	Progress to date	Challenges	Remedial Actions		
KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic objectives : To enhance good governance and public participation											
Programme	KPI	Original Budget R 000's 2019/20	Adjusted Budget R 000's 2019/20	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
						3rd Qtr target	Progress to date	Challenges	Remedial Actions		
Audit	Obtain an Unqualified Auditor General opinion for the 2018/19 financial year	n/a		0	Qualified audit opinion	n/a	n/a	n/a	n/a	n/a	n/a
	% Auditor General matters resolved as per the approved audit action plan by 30 June 2020	n/a		0	85%	n/a	n/a	n/a	n/a	n/a	n/a
	% Internal Audit Findings resolved per quarter as per the Audit Plan	n/a		0	77%	100%	100%	none	Quartely IA status reports	achieved	
Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a		0	100%	85%	87%	None	Quartely Risk assessment reports	Achieved	

Programme	KPI	Original Budget R 000's 2019/20	Adjusted Budget R 000's 2019/20	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved/ Not Achieved
						3rd Qtr Target	Progress to date	Challenges		

CAPITAL PROJECTS

Project	Key performance indicator	Original Budget R 000's 2019/20	Adjusted Budget R 000's 2019/20	Expenditure	Audited Baseline 2018/19	3rd Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
Mobile office traffic (zero weighted)	% procurement of mobile offices traffic	500 000	0	R0.00	new	zero weighted	zero weighted	zero weighted	zero weighted	zero weighted	zero weighted
Bin lifter (compatible with self-compressed containers)	% procurement of bin lifters	348 000	258 000	R258,000.00	new	50% appointment of service provider	50% Service Provider appointed for Bin Lifters	None	None	appointment letter	Achieved
Lawn mowers and other equipments	% procurement of lawn mowers and other equipment	522 000	388 975	R461,903.60	new	50% appointment of service provider	50% service Provider appointed for Lawn Mowers and other equipments(Eight (08) X Brush cutters & Ten (10) Blades 1 (One) X Blower 580BTS or "Equivalent" (Petrol) 1 (One) x Zero turn Two (2) X Chainsaws	None	None	appointment letter	Achieved

Programme	KPI	Original Budget R 000's 2019/20	Adjusted Budget R 000's 2019/20	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
						3rd Qtr Target	Progress to date	Challenges	Remedial Actions		
Trailers	% procurement of trailers	130 000	116 000	R116,000.00	new	50% appointment of service provider	50% service provider appointed for procurement of two trailers	None	None	appointment letter	Achieved
Tractor, tractor trailer and slashers	% procurement of tractor, tractor trailer and slashers	478 000	396 000	R396,000.00	new	50% appointment of service provider	50% Service provider appointed for procurement of tractor and slashers	None	None	appointment letter	Achieved
Skip bins	number of skip bins to be procured	348 000	345 000	R345,000.00	new	20 Skip bins procured	0 Skip bins procured	Service Provider appointed for procurement of Skip Bins	awaiting delivery	delivery note	Not Achieved

BUDGET AND TREASURY

KPA 4: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Objectives: To provide basic services delivery and sustainable infrastructural development

Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges		
Indigents	% of registered indigents who receives free basic electricity by 30 June 2020 (GKPI)	opex		20.99% (2500)	20.0%	33.0%	None	indigent register and Eskom beneficiary list	Not Achieved

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives : To improve sound and sustainable municipal financial management

Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
					3rd quarter Target	Progress to date	Challenges		
Financial management	Cost coverage ratio by the 30 June 2020 (GKPI)	opex		6:43	n/a	n/a	n/a	n/a	n/a
Revenue	% outstanding service debtors to revenue by the 30 June 2020 (GKPI)	opex		19%	n/a	n/a	n/a	n/a	n/a
Budget	Submission of MTREF Budget to Council 30 days before the start of the new financial year	n/a		1	n/a	n/a	n/a	n/a	n/a

Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges	Remedial Actions		
AFS	Audited Annual Financial Statements (AFS) and Audit report submitted to council by 25 January 2020	n/a		1	1	None	None	council resolution	Achieved	
SCM	number of monthly SCM deviation reports submitted to municipal manager (reducing number of deviations)	n/a		12	7	None	None	signed deviation register	Achieved	
Expenditure	% Payment of creditors within 30 days	Opex and capex budget		100%	100%	None	None	creditors age analysis	Achieved	
Assets management	Number of assets verifications conducted by 30 June 2020	n/a		1	n/a	n/a	n/a	n/a	n/a	

Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
					3rd Qtr Target	Progress to date	Challenges		

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION
Strategic objectives : To enhance good governance and public participation

Programme	KPI	Original Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
					3rd Qtr target	Progress to date	Challenges		
Audit	Obtain an Unqualified Auditor General opinion for the 2018/19 financial year	n/a		Qualified audit opinion	n/a	n/a	n/a	n/a	n/a
	% Auditor General matters resolved as per the approved audit action plan by 30 June 2020	n/a		85%	50%	58%	Matters that need preparation of financial statements for them to be resolved	Audit action plan	Achieved
	% Internal Audit Findings resolved per quarter as per the Audit Plan	n/a		77%	75%	83%	None	Quarterly IA status reports	Achieved
Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a		100%	85%	94%	None	Quarterly Risk assessment reports	Achieved

EXECUTIVE SUPPORT

KPA 4: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT
Strategic Objectives: To provide basic services delivery and sustainable infrastructural development

Programme	Key performance indicator	Original Budget R'000's 2019/2020	Adjusted Budget R'000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
						3rd Qtr Target	Progress to date	Challenges		
Transversal programmes	number of Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Woman and Children Rights, elderly and moral re-generation by the 30 Jun 2020	Opex			8	4	4	COVID-19 Lockdown	Programmes will be implemented when the COVID-19 Lockdown ends.	Achieved

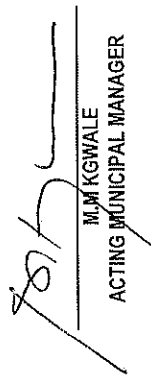
KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION
Strategic objectives : To enhance good governance and public participation

Programme	Key performance indicator	Original Budget R'000's 2019/2020	Adjusted Budget R'000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020			Evidence	Achieved / Not Achieved
						3rd Qtr Target	Progress to date	Challenges		
MPAC	number of MPAC quarterly reports submitted to council	n/a			4	3	3	Due to COVID-19 Lockdown regulations there was no council meetings	To be tabled in the next virtual council meeting	Achieved
	number of MPAC outreaches initiated by 30 June 2020	900 000	5 600 000		New	2	2	None	report and attendance register	Achieved
Mayoral programme	number of Mayoral outreach projects initiated by 30 June 2020	1 850 000	1 820 000		4	3	0	due to COVID-19 regulation	To be conducted after the COVID-19 lockdown	Not Achieved
	number of Speaker's outreach projects initiated by 30 June 2020	700 000	700 000		New	3	3	due to COVID-19 regulation	To be conducted after the COVID-19 lockdown	Not Achieved

Programme	Key performance indicator	Original Budget R 000's 2019/2020	Adjusted Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
						3rd Qtr Target	Progress to date	Challenges	Remedial Actions		
Ward committee	number of ward committee reports submitted to council quarterly	n/a			4	3	0	Due to COVID-19 Lockdown regulations there was no council meetings	To be tabled in the next council meeting	council resolution	Not Achieved
	number of ward committee conference held	Opex			2	n/a	n/a	n/a	n/a	n/a	n/a
youth programmes	number of youth programmes initiated by 30 June 2020 (career expo, mayors cup, beauty contest)	Opex			New	n/a	n/a	n/a	n/a	n/a	n/a
	number of youth conference held	Opex			New	n/a	n/a	n/a	n/a	n/a	n/a
communications	number of municipal newsletter printed/ produced	opex			New	15000	0	Due to COVID-19 regulation	To be printed after the COVID-19 Lockdown	delivery note and copy of the newsletter	Not Achieved
	% reviewal of communication strategy	n/a			100%	n/a	n/a	n/a	n/a	n/a	n/a
Customer services	% of community complaints received and processed	n/a			New	100%	0%	None	When principals offices and other offices received complaint may forward the responses to the Customer Care Unit for coordination	community complaints register	Not Achieved
..	Obtain an Unqualified Auditor General opinion for the 2018/19 financial year	n/a			Qualified audit opinion	n/a	n/a	n/a	n/a	n/a	n/a

Programme	Key performance indicator	Original Budget R 000's 2019/2020	Adjusted Budget R 000's 2019/2020	Expenditure	Audited Baseline 2018/19	2019/2020				Evidence	Achieved / Not Achieved
						3rd Qtr Target	Progress to date	Challenges	Remedial Actions		
AUDIT	% Auditor General matters resolved as per the approved audit action plan by 30 June 2020	n/a			85%	n/a	n/a	n/a	n/a	n/a	n/a
	% Internal Audit Findings resolved per quarter as per the Audit Plan	n/a			77%	n/a	n/a	n/a	n/a	n/a	n/a
Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a			100%	91%	none	none	Quartely Risk assessment reports	achieved	

26/06/2020
DATE


M.M. KGWALE
ACTING MUNICIPAL MANAGER

